NOTICE OF ANNUAL GENERAL MEETING
ROYAL DUTCH SHELL PLC

CIRCUSTHEATER, CIRCUSSTRAAT 4, THE HAGUE, THE NETHERLANDS
TUESDAY MAY 21, 2013 AT 10:00 (DUTCH TIME)

THIS DOCUMENT IS IMPORTANT AND REQUIRES YOUR IMMEDIATE ATTENTION

If you are in any doubt about what action to take, you should seek your own personal advice immediately from a financial advisor authorised under the Financial Services and Markets Act 2000 if you are in the UK or, if you are not, from another appropriately authorised financial advisor. If you have sold or transferred all your shares in Royal Dutch Shell plc (the “Company”), please give this letter and the accompanying documents to the stockbroker or other agent through whom the sale or transfer was effected for transmission to the purchaser.

Royal Dutch Shell plc
The paper used for this document is Satimat Green, an FSC®-certified paper, produced from 60% FSC®-certified recycled fibre and 40% FSC®-certified virgin fibre. All virgin fibres are ECF bleached, without using chlorine gas. The inks used are vegetable oil based.

**AVAILABILITY OF DOCUMENTS**

The Company’s Annual Report and Form 20-F for the year ended December 31, 2012 and the Annual Review and Summary Financial Statements 2012 can be found at [www.shell.com/annualreport](http://www.shell.com/annualreport) and the 2013 Notice of Meeting can be found at [www.shell.com/agm](http://www.shell.com/agm)

If you would like, free of charge, a paper copy of any of these documents [A], please contact one of the following:

**THE NETHERLANDS**
+31 (0)72 567 1001

**UNITED KINGDOM**
+44 (0)121 415 7073

**UNITED STATES**
+1 888 301 0504


**E-COMMUNICATION**

If you are a registered shareholder and hold your shares in your own name, or you hold your shares in the Royal Dutch Shell Corporate Nominee, you can choose to view shareholder communications (for example, the Company’s Annual Report and Annual Review and Summary Financial Statements) by means of our website instead of receiving paper communications. If you opt for website communications and provide us with your email address by registering online at [www.shareview.co.uk/clients/shell](http://www.shareview.co.uk/clients/shell), you will be sent a notification by email whenever such shareholder communications are added to our website, or in the absence of an email address you will be sent a notification by post. If you choose to view shareholder communications by means of our website, you may change your mind at any time or request, free of charge, a copy of the communication in paper form, by contacting our Registrar at the address below.

**EQUINITI**

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**ROYAL DUTCH SHELL PLC**

Registered in England and Wales, Company number 4366849
Registered office: Shell Centre, London SE 1 7NA, United Kingdom
Headquarters: Carel van Bylandtlaan 30, 2596 HR The Hague, The Netherlands
Registered with the Dutch Trade Register under number 34179503
Dear Shareholder,

I am pleased to invite you to the Company’s Annual General Meeting (AGM) which will be held in the Circustheater, Circusstraat 4, 2586 CW The Hague, The Netherlands on Tuesday May 21, 2013. We have in previous years had an audio-visual link to a satellite meeting place in London, however following feedback from shareholders, it has become apparent this arrangement did not satisfy either shareholders present in The Hague or London. Given this feedback, and the small percentage of votes cast by shareholders present in London compared with the total votes cast at the meeting (approximately 0.005% at the 2012 AGM), we have decided that there will not be an audio-visual link to a satellite meeting place in London this year. The AGM will, however, be webcast on the day so shareholders unable to attend in person can still follow proceedings.

Separately a presentation by Peter Voser, Chief Executive Officer and Simon Henry, Chief Financial Officer has been arranged in London two days after the AGM. The presentation is not part of the AGM; it is a separate meeting and, whilst all shareholders are invited to attend, it may be of particular interest to UK resident shareholders who wish to hear about the Company’s progress and ask the Chief Executive Officer or Chief Financial Officer questions in person.

BUSINESS OF THE AGM

The business to be conducted at the AGM is set out in this Notice with explanatory notes concerning each of the resolutions. The business is mainly of a routine nature for a listed company and your Board recommends that you vote in favour of Resolutions 1 to 19. The meeting will be conducted in English although there will be Dutch translation facilities available.

DIRECTORS

I would like in particular to bring to your attention Resolutions 3 to 13, which relate to the re-appointment of Directors.

In line with the UK Corporate Governance Code, all Directors will retire at the AGM and, subject to the Articles of Association and their wish to continue as a Director of the Company, seek re-appointment by shareholders. Christine Morin-Postel and Jeroen van der Veer will not be seeking re-appointment and will be standing down having served as Non-executive Directors since July 2004 and July 2009 respectively.

Christine Morin-Postel has served with distinction as a Non-executive Director of the Company, particularly in her role as Chairman and member of the Audit Committee, and I would like to thank her for her long and distinguished service.

Jeroen van der Veer has in total completed 42 years with the Company, 16 years as a Director, including as the Chief Executive during a difficult period followed by the successful unification, and I would also like to thank him for his enormous contribution to Shell.

At this AGM, shareholders will also be asked to vote on the re-appointment of Gerrit Zalm as a Director of the Company. We were delighted to announce in December last year that Gerrit had agreed to join the Board with effect from January 1, 2013.

I believe that the re-appointments proposed in Resolutions 3 to 13 are in the best interests of the Company. The biographical details of each Director are given on pages 10 to 13. If you are unable to come to the AGM in person, I would urge you to vote by following the guidance notes on pages 10 to 13.

Yours faithfully,

Jorma Ollila
Chairman
March 19, 2013

VOTING

All resolutions for consideration at the AGM will be decided on a poll rather than a show of hands. This means that a shareholder has one vote for every share held. If you are not able to come to the AGM in person, I would urge you to vote by following the guidance notes on pages 10 to 13.

RETAIL SHAREHOLDERS PRESENTATION, LONDON

A presentation by Peter Voser, Chief Executive Officer and Simon Henry, Chief Financial Officer has been arranged for shareholders at 11:00 (UK time) on Thursday May 23, 2013 – two days after the AGM – at The Mermaid Conference and Events Centre, Puddle Dock, Blackfriars, London EC4V 3DB, United Kingdom. The presentation is not part of the AGM; it is a separate meeting and, whilst all shareholders are invited to attend, it may be of particular interest to UK resident shareholders who wish to hear about the Company’s progress and ask the Chief Executive Officer or Chief Financial Officer questions in person.

Further details can be found on page 15.

QUESTION AND ANSWER SESSION

The AGM provides an opportunity for you to ask questions about the business set out in this Notice and to raise other matters about the business of the Company. As Chairman of the meeting, I will endeavour to ensure that discussions are kept relevant and that as many shareholders as possible have the opportunity to speak.

AGM WEBCAST

If you are unable to come to the AGM you can watch via our webcast which will be broadcast live at 10:00 [Dutch time], 09:00 [UK time] on the day of the meeting. Shareholders who wish to follow the AGM via the webcast should log on to www.shell.com/agm/webcast and follow the online instructions.

Further details can be found on page 11.
NOTICE OF ANNUAL GENERAL MEETING

Notice is hereby given that the Annual General Meeting (the “AGM”) of Royal Dutch Shell plc (the “Company”) will be held at the Circustheater, Circusstraat 4, The Hague, The Netherlands at 10:00 (Dutch time) on Tuesday May 21, 2013 for the purposes of considering the following business:

To consider and, if thought fit, to pass the following resolutions, with those numbered 1 to 16, and 19 being proposed as ordinary resolutions and those numbered 17 and 18 being proposed as special resolutions.

For ordinary resolutions to be passed, more than half of the votes cast must be in favour of the resolution, whilst in the case of special resolutions at least three quarters of the votes cast must be in favour.

RESOLUTION 1
That the Company’s annual accounts for the financial year ended December 31, 2012, together with the Directors’ report and the Auditors’ report on those accounts, be received.

RESOLUTION 2

RESOLUTION 3
That Josef Ackermann be re-appointed as a Director of the Company.

RESOLUTION 4
That Guy Elliott be re-appointed as a Director of the Company.

RESOLUTION 5
That Simon Henry be re-appointed as a Director of the Company.

RESOLUTION 6
That Charles O. Holliday be re-appointed as a Director of the Company.

RESOLUTION 7
That Gerard Kleisterlee be re-appointed as a Director of the Company.

RESOLUTION 8
That Jorma Ollila be re-appointed as a Director of the Company.

RESOLUTION 9
That Sir Nigel Sheinwald be re-appointed as a Director of the Company.

RESOLUTION 10
That Linda G. Stuntz be re-appointed as a Director of the Company.

RESOLUTION 11
That Peter Voser be re-appointed as a Director of the Company.

RESOLUTION 12
That Hans Wijers be re-appointed as a Director of the Company.

RESOLUTION 13
That Gerrit Zalm be re-appointed as a Director of the Company.

RESOLUTION 14
That PricewaterhouseCoopers LLP be re-appointed as Auditors of the Company to hold office until the conclusion of the next AGM of the Company.

RESOLUTION 15
That the Board be authorised to determine the remuneration of the Auditors for 2013.

RESOLUTION 16
That if Resolution 16 is passed, the Board be given power to allot equity securities (as defined in the Companies Act 2006) for cash under the authority given by that resolution and/or to sell ordinary shares held by the Company as treasury shares for cash as if Section 561 of the Companies Act 2006 did not apply to any such allotment or sale, such power to be limited:

(A) to the allotment of equity securities and sale of treasury shares for cash in connection with an offer of, or invitation to apply for, equity securities:

(i) to ordinary shareholders in proportion (as nearly as may be practicable) to their existing holdings; and

(ii) to holders of other equity securities, as required by the rights of those securities or, as the Board otherwise considers necessary,

and so that the Board may impose any limits or restrictions and make any arrangements which it considers necessary or appropriate to deal with treasury shares, fractional entitlements, record dates, or legal or practical problems arising in any overseas territory, the requirements of any regulatory body or stock exchange or any other matter whatsoever; and

(B) in the case of the authority granted under Resolution 16 and/or in the case of any sale of treasury shares for cash, to the allotment (otherwise than under paragraph (A) above) of equity securities or sale of...
treasury shares up to a nominal amount of €22 million,
such power to apply until the earlier of the
close of business on August 21, 2014 and
the end of the next AGM of the Company
but, in each case, during this period the
Company may make offers and enter into
agreements which would, or might, require
equity securities to be allotted (and treasury
shares to be sold) after the power ends, and
the Board may allot equity securities (and
sell treasury shares) under any such offer or
agreement as if the power had not ended.

RESOLUTION 18
That the Company be authorised for the
purposes of Section 701 of the Companies
Act 2006 to make one or more market
purchases (as defined in Section 693(4) of the
Companies Act 2006) of its ordinary
shares of €0.07 each (“Ordinary Shares”),
such power to be limited:

(A) to a maximum number of 637 million
Ordinary Shares;

(B) by the condition that the minimum price
which may be paid for an Ordinary Share is €0.07 and the maximum price which
may be paid for an Ordinary Share is the
higher of:

(i) an amount equal to 5% above the
average market value of an Ordinary
Share for the five business days
immediately preceding the day on which
that Ordinary Share is contracted to be
purchased; and

(ii) the higher of the price of the last
independent trade and the highest current
independent bid on the trading venues
where the purchase is carried out,
in each case, exclusive of expenses;
such power to apply until the earlier of the
close of business on August 21, 2014 and
the end of the next AGM of the Company
but in each case so that the Company may
enter into a contract to purchase Ordinary
Shares which will or may be completed or
executed wholly or partly after the power
ends and the Company may purchase
Ordinary Shares pursuant to any such
contract as if the power had not ended.

RESOLUTION 19
That, in accordance with Sections 366
and 367 of the Companies Act 2006 and
in substitution for any previous authorities
given to the Company (and its subsidiaries),
the Company (and all companies that are
subsidiaries of the Company at any time
during the period for which this resolution
has effect) be authorised to:

(A) make political donations to political
organisations other than political parties
not exceeding £200,000 in total per
annum; and

(B) incur political expenditure not exceeding
£200,000 in total per annum,
during the period beginning with the date
of the passing of this resolution and ending
at the conclusion of the next AGM of the
Company. In this resolution, the terms
“political donation”, “political parties”,
“political organisations” and “political
expenditure” have the meanings given
to them by Sections 363 to 365 of the
Companies Act 2006.

By order of the Board

Michiel Brandjes
Company Secretary
March 19, 2013

We have more than 100 years’ experience
in fuel development. In recent years,
we have concentrated on developing
differentiated fuels with special formulations
designed to clean engines and improve
performance.
EXPLANATORY NOTES ON RESOLUTIONS

NOTE TO RESOLUTION 1
Annual Report and Accounts
The Board of Directors will present the Company’s annual accounts for the financial year ended December 31, 2012 together with the Directors’ report and the Auditors’ report on those accounts.

NOTE TO RESOLUTION 2
Consideration and approval of the Directors’ Remuneration Report
Resolution 2 is a resolution seeking approval of the Directors’ Remuneration Report for the year ended December 31, 2012. The Report has been prepared and is laid before the meeting in accordance with the Companies Act 2006. The Board considers that the policy and practice outlined in the Report are appropriate to the Company’s circumstances and that the Report should receive shareholder support.

NOTES TO RESOLUTIONS 3 TO 13
Retirement and re-appointment of Directors
In line with the UK Corporate Governance Code, all Directors will retire at the AGM and, subject to the Articles of Association and their wish to continue as a Director of the Company, seek re-appointment by shareholders. The Directors retiring and seeking re-appointment at this AGM are Josef Ackermann, Guy Elliott, Simon Henry, Charles O. Holliday, Gerard Kleisterlee, Jorma Ollila, Sir Nigel Sheinwald, Linda G. Stuntz, Peter Voser, Hans Wijers and Gerrit Zalm. Their biographical details are given on pages 8 and 9. As announced on December 13, 2012 and March 14, 2013 respectively, Jeroen van der Veer and Christine Morin-Fostel will be standing down as Non-executive Directors at the close of business of the AGM.

Pursuant to the UK Corporate Governance Code, all Non-executive Directors except Gerrit Zalm (who was appointed a Director of the Company with effect from January 1, 2013), have received formal performance evaluations and were considered to be effective in their roles and to be committed to making available the appropriate time for Board meetings and other duties.

The Board recommends that you support the re-appointment of each of the retiring Directors standing for re-appointment at the AGM.

NOTE TO RESOLUTION 14 AND 15
Re-appointment of Auditors and determination of Auditors’ remuneration
The Company is required to appoint Auditors for each financial year of the Company, to hold office until the conclusion of the next general meeting at which accounts are laid before the Company.

Resolution 14 proposes the re-appointment of PricewaterhouseCoopers LLP as the Company’s Auditors and Resolution 15 seeks authority for the Board to determine their remuneration. Both resolutions are being proposed as ordinary resolutions.

NOTE TO RESOLUTION 16
Authority to allot shares
This resolution would give the Directors the authority to allot ordinary shares or grant rights to subscribe for or to convert any securities into ordinary shares up to an aggregate nominal amount equal to €148 million (representing 2,114,285,714 ordinary shares of €0.07 each). This amount represents approximately one-third of the issued ordinary share capital of the Company as at March 19, 2013, the latest practicable date prior to publication of this Notice. In respect of this aggregate nominal amount, the Directors confirm their intention to follow the provisions of the Pre-Emption Group’s Statement of Principles regarding cumulative usage of authorities within a rolling 3-year period without prior consultation with shareholders.

The authority will expire at the earlier of the close of business on August 21, 2014 and the end of the AGM of the Company to be held in 2014. The Directors have no immediate plans to make use of this authority.

NOTE TO RESOLUTION 17
Disapplication of pre-emption rights
This resolution will be proposed as a special resolution, which requires at least three quarters of the votes cast to be in favour. It would give the Directors the authority to allot ordinary shares (or sell any ordinary shares which the Company elects to hold in treasury) for cash without first offering them to existing shareholders in proportion to their existing shareholdings.

This authority would be, similar to previous years, limited to allotments or sales in connection with pre-emptive offers to ordinary shareholders and offers to holders of other equity securities, if required by the rights of those securities or as the Board otherwise considers necessary, or otherwise up to an aggregate nominal amount of €22 million (representing 314,285,714 ordinary shares). This aggregate nominal amount represents, in accordance with institutional investor guidelines, approximately 5% of the issued ordinary share capital of the Company as at March 19, 2013, the latest practicable date prior to publication of this Notice. In respect of this aggregate nominal amount, the Directors confirm their intention to follow the provisions of the Pre-Emption Group’s Statement of Principles regarding cumulative usage of authorities within a rolling 3-year period without prior consultation with shareholders.

NOTE TO RESOLUTION 18
Renewal of authority to make market purchases of ordinary shares
This resolution will be proposed as a special resolution, which requires at least three quarters of the votes cast to be in favour. Authority is sought for the Company...
to purchase up to 10% of its issued ordinary shares (excluding any treasury shares),
renewing the authority granted by the shareholders at previous Annual General
Meetings. The Board regards the ability to repurchase issued shares in suitable
circumstances as an important part of the financial management of the Company.

The Directors confirm that they will exercise the on-going buy-back authority only when,
in the light of prevailing market conditions, they consider that such purchases would
result in an increase in earnings per share and would be in the best interests of the
shareholders generally. The Board is making no recommendation as to whether
shareholders should sell their ordinary shares in the Company. The Company
purchased 45.4 million ordinary shares in the period from the last Annual General
Meeting to March 19, 2013 under the existing authority.

Ordinary shares purchased by the
Company pursuant to this authority will
either be cancelled or held in treasury.
Treasury shares are shares in the Company
which are owned by the Company itself.
The Company currently has no ordinary
shares in treasury.

The minimum price, exclusive of expenses,
which may be paid for an ordinary share is €0.07. The maximum price, exclusive
of expenses, which may be paid for an ordinary share is the higher of (i) an amount
equal to 5% above the average market value for an ordinary share for the five
business days immediately preceding the
date of the purchase and (ii) the higher of
the price of the last independent trade and
the highest current independent bid on
the trading venues where the purchase is
carried out.

The Company has no warrants in issue
in relation to its shares and no options to
subscribe for its shares outstanding.

The authority will expire at the earlier of the
close of business on August 21, 2014 and
the end of the AGM of the Company to be
held in 2014.

NOTE TO RESOLUTION 19
Authority for certain donations and
expenditure
This ordinary resolution seeks authority from
shareholders to enable the Company (and
its subsidiaries) to:

• make political donations to political
organisations other than political parties
up to an aggregate of £200,000 per
annum; and
• incur political expenditure up to an
aggregate of £200,000 per annum,
in the European Union (“EU”) which it
would otherwise be prohibited from making
or incurring because of the Companies
Act 2006. The Directors are seeking such
authority for the period up to the conclusion
of the next AGM of the Company.

The Company has no intention of changing
its current practice of not making political
donations or incurring political expenditure
within the ordinary meaning of those words
and will not do so without the specific
endorsement of shareholders. However,
the Companies Act 2006 defines “political
organisations” widely to include, amongst
other things, organisations which carry on
or propose to carry on activities that are
capable of being reasonably regarded
as intended to affect public support
for a political party or an independent
election candidate in any EU member
state or to influence voters in relation to
any referendum in any EU member state.
As a result, it is possible that political
organisations may include, for example,
odies concerned with policy review and
law reform, with the representation of the
business community or sections of it or with
the representation of other communities or
special interest groups which it may be in
the Company’s interest to support.

YOUR DIRECTORS CONSIDER
THAT RESOLUTIONS 1 TO 19 ARE
IN THE BEST INTERESTS OF THE
COMPANY AND ITS SHAREHOLDERS
AS A WHOLE AND UNANIMOUSLY
RECOMMEND THAT YOU VOTE IN
FAVOUR OF RESOLUTIONS 1 TO 19.
BIOGRAPHIES

Josef Ackermann M M
NON-EXECUTIVE DIRECTOR
Born February 7, 1948. A Swiss national, appointed a Non-executive Director of the Company in May 2008. He is Chairman of the Board of Directors of Zurich Insurance Group Limited and of Zurich Insurance Company Limited, positions he has held since March 2012. He started his professional career in 1977 at Schweizerische Kreditanstalt (SKA), where he held a variety of positions in corporate banking, foreign exchange/money markets, treasury and investment banking. In 1990, he was appointed to SKA’s Executive Board, on which he served as President between 1993 and 1996. He joined Deutsche Bank’s Management Board in 1996 with responsibility for the investment banking division and, from 2006 and 2002 respectively until May 2012, he was Chairman of the Management Board and of the Group Executive Committee of Deutsche Bank AG. He is a member of the Supervisory Board of Siemens AG, the Board of Directors of Investor AB and a number of advisory boards. He also has various roles in several foundations and academic institutions.

Simon Henry
CHIEF FINANCIAL OFFICER

Gerard Kleisterlee M
NON-EXECUTIVE DIRECTOR
Born September 28, 1946. A Dutch national, appointed a Non-executive Director of the Company with effect from November 2010. He was President/Chief Executive Officer and Chairman of the Board of Management of Koninklijke Philips Electronics N.V. from 2001 to March 2011. Having joined Philips in 1974, he held several positions before being appointed as Chief Executive Officer of Philips’ Components division in 1999 and Executive Vice-President of Philips in 2000. He is Chairman of Vodafone Group plc, a member of the Supervisory Board of Daimler AG, and a Director of Dell Inc.

RESOLUTION 5

RESOLUTION 7

Jorma Ollila C
CHAIRMAN
Born August 15, 1950. A Finnish national, appointed Chairman of the Company with effect from June 2006. He started his career at Citibank in London and Helsinki, before moving in 1985 to Nokia, where he became Vice President of International Operations. In 1986, he was appointed Senior Vice President Finance and between 1990 and 1992 he served as President of Nokia Mobile Phones. Between 1992 and 1999 he was President and Chief Executive Officer of Nokia, and from 1999 to 2006 he was Chairman and Chief Executive Officer. He remained Chairman from 2006 until May 2012. [A]

RESOLUTION 8

RESOLUTION 6

Charles O. Holliday C M
NON-EXECUTIVE DIRECTOR
Born March 9, 1948. A US national, appointed a Non-executive Director of the Company with effect from September 2010. He served as Chief Executive Officer of DuPont from 1998 to January 2009, and as Chairman from 1999 to December 2009. He joined DuPont in 1970 after receiving a B.S. in industrial engineering from the University of Tennessee and held various manufacturing and business assignments, including a six-year, Tokyo-based posting as President of DuPont Asia/Pacific, before becoming Chairman and Chief Executive Officer. He previously served as Chairman of the World Business Council for Sustainable Development, Chairman of The Business Council, Chairman of Catalyst, Chairman of the Society of Chemical Industry – American Section, and is a founding member of the International Business Council. He is Chairman of the Board of Directors of Bank of America Corporation and a Director of Deere & Company.

RESOLUTION 3

RESOLUTION 4

Guy Elliott C
NON-EXECUTIVE DIRECTOR
Born December 26, 1955. A British national, appointed a Non-executive Director of the Company with effect from September 2010. He is Chief Financial Officer of Rio Tinto plc and Rio Tinto Limited, positions he has held since 2002. Following a period in investment banking, he joined the Rio Tinto Group in 1980 after gaining an MBA at INSEAD. He has held a variety of marketing, strategy and general management positions, including Head of Business Evaluation and President of Rio Tinto Brasil. He was a Non-executive Director and the Senior Independent Director of Cadbury plc from 2007 and 2008 respectively until March 2010. While on the Cadbury Board, he served as Chairman of the Audit Committee until April 2009. He has been a member of the UK Takeover Panel since 2012.
**Sir Nigel Sheinwald**

**NON-EXECUTIVE DIRECTOR**
Born June 26, 1953. A British national, appointed a Non-executive Director of the Company with effect from July 2012. He was a senior British diplomat who served as British Ambassador to the USA from 2007 to 2012. He joined the Diplomatic Service in 1976 and served in Brussels (twice), Washington and Moscow and in a wide range of policy roles in London. He served as British Ambassador and Permanent Representative to the European Union in Brussels from 2000 to 2003. Prior to his appointment as British Ambassador to the USA, he served as Foreign Policy and Defence Adviser to the Prime Minister and Head of the Cabinet Office Defence and Overseas Secretariat. He retired from the Diplomatic Service in March 2012. He is a Senior Adviser to the Universal Music Group and Visiting Professor at King’s College, London.

**RESOLUTION 9**

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**Linda G. Stuntz**

**NON-EXECUTIVE DIRECTOR**
Born September 11, 1954. A US national, appointed a Non-executive Director of the Company with effect from June 2011. She is a founding partner of the law firm of Stuntz, Davis & Staffieri, P.C., based in Washington, D.C. Her law practice includes energy and environmental regulation as well as matters relating to government support of technology development and transfer. From 1989 to 1993, she held senior policy positions at the U.S. Department of Energy, including Deputy Secretary. She played a principal role in the development and enactment of the Energy Policy Act of 1992. From 1981 to 1987, she was an Associate Minority Counsel and Minority Counsel to the Energy and Commerce Committee of the U.S. House of Representatives. She chaired the Electricity Advisory Committee to the U.S. Department of Energy from 2008 to 2009, and was a member of the Board of Directors of Schlumberger Limited from 1993 to 2010. She is a member of the Board of Directors of Raytheon Company.

**RESOLUTION 10**

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**Peter Voser**

**CHIEF EXECUTIVE OFFICER**
Born August 29, 1958. A Swiss national, appointed Chief Executive Officer of the Company with effect from July 2009. He first joined Shell in 1982 and held a variety of finance and business roles in Switzerland, the UK, Argentina and Chile, including Chief Financial Officer of Oil Products. In 2002, he joined the Asea Brown Boveri (ABB) Group of Companies as Chief Financial Officer and a member of the ABB Group Executive Committee. He returned to Shell in October 2004, when he became a Managing Director of The “Shell” Transport and Trading Company, p.l.c. and Chief Financial Officer of the Royal Dutch/Shell Group. He was a member of the Supervisory Board of Aegon N.V. from 2004 to 2006, a member of the Supervisory Board of UBS AG from 2005 to April 2010 and a member of the Swiss Federal Auditor Oversight Authority from 2006 to December 2010. In 2011, he was awarded the title of Dato Seri Laila Jasa by the Sultan of Brunei. He is a Director of Catalyst, a non-profit organisation which works to build inclusive environments and expand opportunities for women and business, and he was appointed to the Board of Directors of Roche Holdings Limited in March 2011. He is also active in a number of international and bilateral organisations, including the European Round Table of Industrialists and The Business Council.

**RESOLUTION 11**

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**Hans Wijers**

**DEPUTY CHAIRMAN AND SENIOR INDEPENDENT DIRECTOR**
Born January 11, 1951. A Dutch national, appointed a Non-executive Director of the Company with effect from January 2009. Until April 2012 he was Chief Executive Officer and Chairman of the Board of Management of Akzo Nobel N.V., a position he had held since 2003. He obtained a PhD in economics from Erasmus University Rotterdam while teaching there. Later, he became Managing Partner of The Boston Consulting Group. He served as Dutch Minister for Economic Affairs from 1994 to 1998, after which he returned to The Boston Consulting Group as Senior Partner until his appointment as a Board member of Akzo Nobel N.V. in 2002. He is Chairman of the Supervisory Board of AFC Ajax N.V., a member of the Supervisory Board of Heineken N.V., and a trustee of various charities. In January 2013, he was appointed a Non-executive Director of GlaxoSmithKline plc with effect from April 1, 2013.

**RESOLUTION 12**

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**Gerrit Zalm**

**NON-EXECUTIVE DIRECTOR**
Born May 6, 1952. A Dutch national, appointed a Non-executive Director of the Company with effect from January 1, 2013. He is Chairman of the Board of Management of ABN AMRO Bank N.V., a position he has held since February 2009. Before joining ABN AMRO, he was the Minister of Finance of the Netherlands from 1994 until 2002, Chairman of the VVD Liberal Party in the Lower House (2002) and Minister of Finance from 2003 until 2007. During 2007 until 2009 he was an adviser to PricewaterhouseCoopers (2007), Chairman of the trustees of the International Accounting Standards Board (2007–2010), an adviser to Permira (private equity fund) (2007–2008) and Chief Financial Officer of DSB Bank (2008). Prior to 1994, he was head of the Netherlands Bureau for Economic Policy Analysis, a professor at Vrije Universiteit Amsterdam and held various positions at the Ministry of Finance and at the Ministry of Economic Affairs. He studied General Economics at Vrije Universiteit Amsterdam and received an Honorary Doctorate in Economics from this university.

**RESOLUTION 13**

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**BOARD COMMITTEE MEMBERSHIP**

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<th>Chairman</th>
<th>Member</th>
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<td>Corporate and Social Responsibility Committee</td>
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<td>Nomination and Succession Committee</td>
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<td>Remuneration Committee</td>
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SHAREHOLDER NOTES

1. ATTENDANCE AND APPOINTMENT OF A PROXY
If you wish to attend the Annual General Meeting or appoint a proxy to attend, speak and vote on your behalf, please see the relevant section below depending on the way you hold your shares.

There are several ways in which Royal Dutch Shell plc ordinary shares or an interest in those shares can be held. These include:

- directly as registered shares in certificated or uncertificated form in a shareholder’s own name;
- through the Royal Dutch Shell Corporate Nominee;
- indirectly through Euroclear Nederland (via banks or brokers); or
- as a direct or indirect holder of either A or B American Depositary Shares (ADSs) with the Depository (The Bank of New York Mellon).

Any person to whom this Notice is sent who is a person that has been nominated under Section 1.46 of the Companies Act 2006 to enjoy information rights (“nominated persons”) does not have a right to appoint a proxy. However, a nominated person may, under an agreement with the registered shareholder by whom he or she was nominated, have a right to be appointed (or to have someone else appointed) as a proxy for the AGM. Alternatively, if a nominated person does not have such a right, or does not wish to exercise it, he or she may have a right under any such agreement to give instructions to the registered shareholder as to the exercise of voting rights.

Shareholders with registered shares in their own name or holding their shares through the Royal Dutch Shell Corporate Nominee

- Registered holders of shares or shareholders who hold their shares in the Royal Dutch Shell Corporate Nominee, or their duly appointed representatives, are entitled to attend, speak and vote at the AGM.

- Entitlement to attend and vote at the AGM will be determined by reference to the Company’s Register of Members. In order to attend and vote at the AGM, a person must be entered on the Register of Members or the register of the Royal Dutch Shell Corporate Nominee no later than 19:00 (Dutch time), 18:00 (UK time) on Friday May 17, 2013. A shareholder’s voting entitlement will depend on the number of shares held at that time. If the meeting is adjourned, such entitlement is determined by reference to the Register of Members or the register of the Royal Dutch Shell Corporate Nominee at 19:00 (Dutch time), 18:00 (UK time) on the day two working days preceding the date fixed for the adjourned meeting.

- A shareholder is entitled to appoint a proxy to exercise all or any of their rights to attend and to speak and vote on their behalf at the AGM. A shareholder may appoint more than one proxy in relation to the AGM, provided each proxy is appointed to exercise the rights attached to a different share or shares held by that shareholder. A proxy need not also be a shareholder. Proxy Forms and Voting Instruction Forms must reach the Company’s Registrar no later than 18:00 (Dutch time), 17:00 (UK time) on Friday May 17, 2013. It is also possible to vote or register a proxy appointment electronically as explained below. Shareholders who have completed a Proxy Form or Voting Instruction Form may still attend the AGM and vote in person should they wish to do so, but they are requested to bring the Admittance Card with them to the meeting.

- If a shareholder wishes to appoint multiple proxies, he or she should contact the Registrar on 0800 169 1679 (UK) or +44 (0) 121 415 7073 to obtain an additional Proxy Form or, in the case of a participant in the Royal Dutch Shell Corporate Nominee, a Voting Instruction Form. Alternatively the shareholder may photocopy his or her Proxy Form or Voting Instruction Form. It will be necessary for the shareholder to indicate on each separate Proxy Form, or Voting Instruction Form, the number of shares in relation to which each proxy is authorised to act. If a shareholder appoints more than one proxy, he or she must ensure that no more than one proxy is appointed in relation to any share.

- If a shareholder does not specify how he or she wants the proxy to vote on the particular resolutions, the proxy may vote or abstain as he or she sees fit. A proxy may also vote or abstain as he or she sees fit on any other business which properly comes before the AGM.

- If shares are held through the Royal Dutch Shell Corporate Nominee and no voting instructions are received or specified, the Corporate Nominee will not cast the votes attached to such shares.

- If two or more shareholders jointly hold shares in the Company, each shareholder may attend, speak and vote at the AGM, appoint a proxy or give voting instructions. However, if more than one joint holder votes, appoints a proxy or
gives voting instructions, the only vote, appointment or voting instruction which will count is the vote, appointment or voting instruction of the joint holder whose name is listed first on the register.

**Shareholders holding their shares through Euroclear Nederland (via banks or brokers)**

Shareholders holding their shares through Euroclear Nederland B.V. ("Euroclear") via banks and brokers are not included in the Company's Register of Members – such shares are included in the Register of Members under the name of Euroclear.

If shareholders who hold their shares through Euroclear wish to (i) attend the AGM or (ii) appoint a proxy to attend, speak and vote on their behalf or (iii) give voting instructions without attending the meeting, they must instruct Euroclear accordingly. To do this, shareholders are advised to contact their bank or broker as soon as possible and advise them which of the three options they prefer. Alternatively shareholders can choose such options electronically by accessing the website www.abnamro.com/evoting and following the online instructions. In all cases the validity of the instruction will be conditional upon ownership of the shares at no later than 18:00 (Dutch time), 17:00 (UK time) on Friday May 17, 2013. Any instruction, whether by hard copy or by electronic means, must be received by this time.

Shareholders holding their shares through Euroclear and who indicate they wish to attend the AGM will not receive an admittance card. They will therefore be asked to identify themselves at the AGM using a valid passport, identity card or driving licence.

**Holders of American Depositary Shares (ADSs)**

Registered ADS holders who wish to attend the AGM or wish to have their votes cast on their behalf should indicate accordingly on their Voting Instruction Form and return it to the Depositary, The Bank of New York Mellon. Those who hold their ADSs beneficially through a bank or broker and wish to attend the AGM or have their votes cast on their behalf should contact their bank or broker as soon as possible. The Depositary, The Bank of New York Mellon, can be contacted on telephone number +1 888 737 2377 (from within the USA) or +1 201 680 6825 (from outside the USA). Holders of ADSs wishing to attend the AGM will not receive an admittance card and will therefore be asked to identify themselves at the AGM using a valid passport, identity card or driving licence.

**2. CORPORATE REPRESENTATIVES**

Any corporation which is a member can appoint one or more corporate representatives who may exercise on its behalf all of its powers as a member provided that they do not do so in relation to the same shares.

**3. AGM WEBCAST**

If you are unable to come to the AGM you can watch via the webcast which will be broadcast live at 10:00 (Dutch time), 09:00 (UK time) on the day of the meeting. Shareholders who wish to follow the AGM via the webcast should log on to www.shell.com/agm/webcast and follow the online instructions. The webcast is not interactive and it is not possible to vote or ask questions remotely.

The webcast may include the question and answer sessions with shareholders present at the meeting, as well as background shots of those present in the auditorium. We have also arranged for photographs to be taken throughout the premises for the duration...
of the event to be kept in the Company’s photo library. These photographs may be used in future publications online or in print. If you attend the AGM in person, you may be included in photographs or in the webcast. Please note that the photographs and broadcast footage may be transferred outside the European Economic Area.

4. ELECTRONIC PROXY APPOINTMENT
Registered shareholders and those who hold their shares through the Royal Dutch Shell Corporate Nominee and who would prefer to register a proxy appointment with the Registrar via the internet instead of by hard copy (sent by post or by hand) may do so by accessing the website www.sharevote.co.uk. Shareholders who hold their shares through the Royal Dutch Shell Corporate Nominee may also register their voting instructions for the AGM via the same corporate website. Details of how to register an electronic proxy appointment and voting instructions are set out on the website, but please note the following:

- This method of registering proxies is an alternative to the traditional hard copy appointment of proxies, which will continue unaltered. The electronic facility is available to all shareholders and those who use it will not be disadvantaged.

- This facility provides for the electronic appointment of a proxy and not direct electronic voting. Accordingly, the person appointed as proxy will have to attend the meeting in person and vote on behalf of the shareholder.

- No special software is required in addition to internet access.

- To register on the website www.sharevote.co.uk it will be necessary to quote the reference numbers which are set out on the top of your Proxy Form or Voting Instruction Form. These numbers are unique to the particular holding and the 2013 AGM and contain special security aspects to prevent fraudulent replication.

- In the interests of security, the reference numbers will not be re-issued, so if you consider that you might want to register your proxy appointment or your voting instructions electronically after submitting the paper form, please retain a note of the Voting ID, Task ID and Shareholder Reference Number before dispatching the paper form.

- An electronic appointment of a proxy or registration of voting instructions will not be valid if sent to any address other than submission via www.sharevote.co.uk and will not be accepted if found to contain a virus.

- The final time for receipt of proxies is 18:00 (Dutch time), 17:00 (UK time) on Friday May 17, 2013. You may change your appointment or voting instructions by submitting a new form in either hard copy or electronic form; however, the new form must be received by the Registrar by this final time. If two valid Proxy Forms or Voting Instruction Forms are received from the same shareholder before the relevant closing time, the one last received will be counted.

5. CREST ELECTRONIC PROXY APPOINTMENT
CREST members who wish to appoint a proxy through the CREST electronic proxy appointment service may do so for the AGM and any adjournment(s) thereof by using the procedures described in the CREST Manual. CREST personal members or other CREST sponsored members, and those CREST members who have appointed voting service provider(s), should refer to their CREST sponsor or voting service provider(s), who will be able to take the appropriate action on their behalf.

In order for a proxy appointment or instruction made using the CREST service to be valid, the appropriate CREST message (a “CREST Proxy Instruction”) must be properly authenticated in accordance with Euroclear UK & Ireland Limited’s specifications and must contain the information required for such instructions, as described in the CREST Manual (available via www.euroclear.com/CREST). The message, regardless of whether it constitutes the appointment of a proxy or an amendment to the instruction given to a previously appointed proxy must, in order to be valid, be transmitted so as to be received by the Registrar (ID RA 19) by the latest time(s) for receipt of proxy appointments specified in this Notice of Meeting. For this purpose, the time of receipt will be taken to be the time (as determined by the timestamp applied to the message by the CREST Applications Host) from which the Registrar is able to retrieve the message by enquiry to CREST in the manner prescribed by CREST. After this time any change of instructions to proxies appointed through CREST should be communicated to the appointee through other means.

CREST members and, where applicable, their CREST sponsors or voting service providers, should note that Euroclear UK & Ireland Limited does not make available special procedures in CREST for any particular messages. Normal system timings and limitations will therefore apply in relation to the input of CREST Proxy Instructions. It is the responsibility of the CREST member concerned to take or, if the CREST member is a CREST personal member or sponsored member or has appointed a voting service provider(s), to procure that his CREST sponsor or voting service provider(s) take(s) such action as shall be necessary to ensure that a message is transmitted by means of the CREST system by any particular time. In this regard, CREST members and, where applicable, their CREST sponsors or voting service providers, are referred in particular to those sections of the CREST Manual concerning practical limitations of the CREST system and timings.

The Company may treat as invalid a CREST Proxy Instruction in the circumstances set out in Regulation 35(5)(a) of the Uncertificated Securities Regulations 2001.

6. AUDIT CONCERNS
Under Section 527 of the Companies Act 2006 shareholders meeting the threshold requirements set out in that section have the right to require the Company to publish on a website a statement setting out any matter relating to: (i) the audit of the Company’s accounts (including the auditor’s report and the conduct of the audit) that are to be laid before the Annual General Meeting; or (ii) any circumstance connected with an auditor of the Company ceasing to hold office since the previous meeting at which annual accounts and reports were laid in accordance with Section 437 of the Companies Act 2006. The Company may not require the shareholders requesting any such website publication to pay its expenses in complying with Sections 527 or 528 of the Companies Act 2006. Where the Company is required to place a statement on a website under Section 527 of the Companies Act 2006, it must forward the statement to the Company’s auditor not later than the time when it makes the statement available on the website. The business which may be dealt with at the Annual General Meeting includes any statement that the Company
has been required under Section 527 of the Companies Act 2006 to publish on a website.

7. SHAREHOLDERS’ RIGHT TO ASK QUESTIONS
Any shareholder attending the meeting has the right to ask questions. The Company must cause to be answered any such question relating to the business being dealt with at the meeting but no such answer need be given if (i) to do so would interfere unduly with the preparation for the meeting or involve the disclosure of confidential information, (ii) the answer has already been given on a website in the form of an answer to a question, or (iii) it is undesirable in the interests of the Company or the good order of the meeting that the question be answered. See also “How to ask a question” on page 14.

8. SHAREHOLDERS’ RIGHTS UNDER SECTIONS 338 AND 338A OF THE COMPANIES ACT 2006
Under Section 338 and Section 338A of the Companies Act 2006, shareholders meeting the threshold requirements in those sections have the right to require the Company (i) to give to shareholders of the Company entitled to receive Notice of the Meeting, notice of a resolution which may properly be moved and is intended to be moved at the meeting and/or (ii) to include in the business to be dealt with at the meeting any matter (other than a proposed resolution) which may be properly included in the business. A resolution may properly be moved or a matter may properly be included in the business unless (a) [in the case of a resolution only] it would, if passed, be ineffective (whether by reason of inconsistency with any enactment or the company’s constitution or otherwise), (b) it is defamatory of any person, or (c) it is frivolous or vexatious. Such a request may be in hard copy form or in electronic form, must identify the resolution of which notice is to be given or the matter to be included in the business, must be authenticated by the person or persons making it, must be received by the Company not later than Monday April 8, 2013, being the date six clear weeks before the meeting, and (in the case of a matter to be included in the business only) must be accompanied by a statement setting out the grounds for the request.

9. ELECTRONIC PUBLICATION
A copy of this Notice of Meeting, and other information required by Section 311A of the Companies Act 2006, can be found at www.shell.com/agm.

10. ELECTRONIC ADDRESSES
Shareholders may not use any electronic address in this Notice of Meeting or any related documents [including the Chairman’s Letter or Proxy Forms] to communicate with the Company about proceedings at the 2013 AGM or the contents of this Notice of Meeting other than for expressly stated purposes.

11. SHARES AND VOTING RIGHTS
The total number of Royal Dutch Shell plc ordinary shares in issue as at March 19, 2013 is 3,772,388,687 A shares and 2,604,860,189 B shares, and 50,000 sterling deferred shares. The A shares and the B shares carry one vote each but the sterling deferred shares have no voting rights. The Company holds no shares in treasury.

12. DOCUMENTS AVAILABLE FOR INSPECTION
The following documents, which are available for inspection during normal business hours at the registered office of the Company on any weekday (Saturdays, Sundays and public holidays excluded), will also be available for inspection at the AGM from 09:45 (Dutch time) on the day of the AGM until the conclusion of the AGM:

• a copy of each Executive Director’s contract of service; and

• a copy of each Non-executive Director’s letter of appointment.
ATTENDANCE ARRANGEMENTS

VENUE
Circustheater, Circusstraat 4, 2586 CW
The Hague, The Netherlands.

TIME
Meeting starts at 10:00 (Dutch time).
Registration is open from 08:30 (Dutch
time).

HOW TO ASK A QUESTION
There will be dedicated question points
located in the main auditorium. Ushers will
be available to direct you to the question
points and it is suggested that you sit in
these areas should you wish to raise a
question.

VOTING
All resolutions for consideration at the
AGM will be decided on a poll rather
than a show of hands. This means that a
shareholder has one vote for every share
held. Poll cards will be distributed at the
meeting for the purposes of voting.

REFRESHMENTS
Tea and coffee will be served before the
AGM and a light lunch will be available
after the AGM.

HOW TO GET THERE
The nearest tramstop is opposite the venue
and is called the “Circustheater” tramstop.
To travel from either Den Haag Hollands
Spoor (HS) train station or The Hague
Centraal (CS) train station it is necessary to
take tram 9.

AIRPORT CONNECTIONS
Rotterdam The Hague Airport (www.
rotterdamthehagueairport.nl) is the nearest
international airport to The Hague, however
many travellers prefer to use Amsterdam
Schiphol Airport (www.schiphol.nl) as it
offers better public transport links.

PARKING
The car park is located at Nieuwe Parklaan.

SHAREHOLDERS WITH SPECIAL NEEDS
There will be an induction loop system for
those with hearing difficulties. Persons in
wheelchairs should contact a member of
staff on arrival. Anyone accompanying
a person in need of assistance will be
admitted to the AGM.

SECURITY
In the interests of security, electrical
equipment and cameras will not be
permitted in the AGM. A routine bag
search will be undertaken for those persons
wishing to take bags into the AGM.
Dear Shareholder,

I would like to invite you to a presentation which both Simon Henry, Chief Financial Officer, and I will be giving in London on Thursday May 23, 2013 (two days after the Company’s Annual General Meeting). The Company Secretary of Royal Dutch Shell plc, Michiel Brandjes, and the Chairman of Shell UK Limited, Edward Daniels, will also be present.

Whilst all shareholders are invited to attend, the presentation may be of particular interest to UK resident shareholders who wish to hear about the Company’s progress and have the opportunity to ask questions in person.

Our Registrar, Equiniti will also be present and pleased to deal with any points you wish to raise with them.

I look forward to meeting you.

Yours faithfully,

Peter Voser
Chief Executive Officer
Royal Dutch Shell plc

This presentation is not part of the 2013 Annual General Meeting of Royal Dutch Shell plc.
ALL OUR REPORTS ARE AVAILABLE AT HTTP://REPORTS.SHELL.COM

- Comprehensive financial information on our activities throughout 2012
- Detailed operational information including maps
- Report on our progress in contributing to sustainable development

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