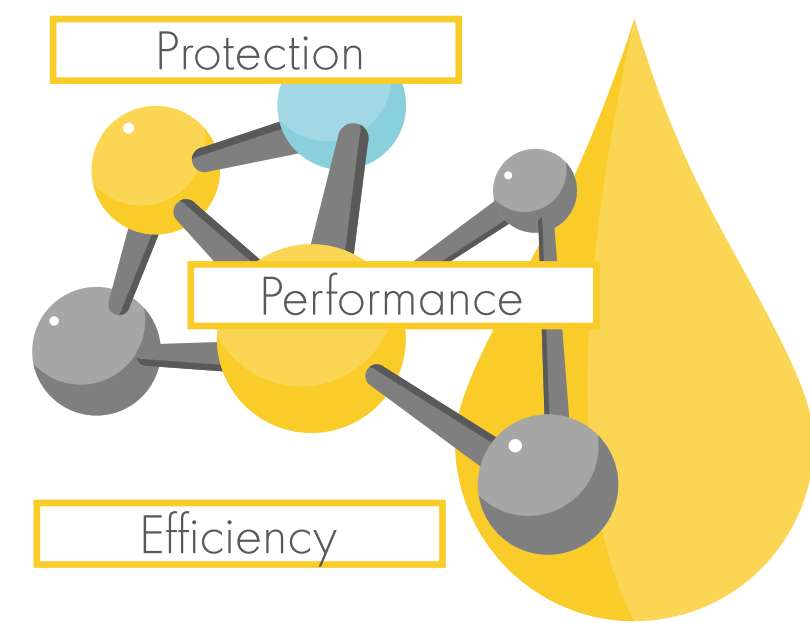




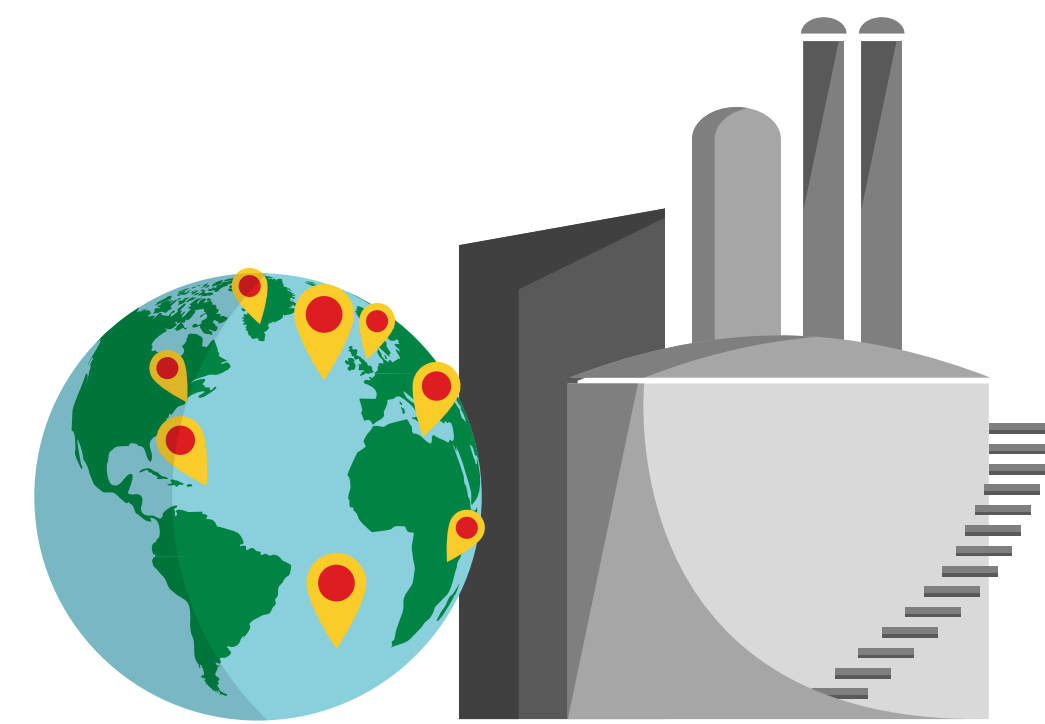
# SHELL NAMED #1 GLOBAL LUBRICANTS SUPPLIER FOR THE 15TH YEAR IN A ROW<sup>1</sup>

FIRST TO MARKET PREMIUM LUBRICANTS MANUFACTURED FROM NATURAL GAS IN 100+ COUNTRIES<sup>\*2</sup>



\*Based on Gas-to-liquid technology and marketed as Shell PurePlus Technology.

**WORLD-CLASS LUBRICANTS SUPPLY CHAIN** INVESTING TO MEET MARKET DEMAND



**4** BASE OIL PLANTS

**8** GREASE PLANTS

**30** BLENDING PLANTS

STRONG NETWORK OF APPROX. **80 MACRO-DISTRIBUTORS** AND **1,200 DISTRIBUTORS**



**DIGITAL SERVICES** FOR B2B AND B2C CUSTOMERS



## MOST PREFERRED LUBRICANT BRANDS<sup>3</sup>



<b>PREFERRED TRUCK OIL BRAND</b>	<b>PREFERRED PASSENGER CAR OIL BRAND</b>	<b>PREFERRED MOTORCYCLE OIL BRAND</b>	<b>PREFERRED INDUSTRIAL OIL BRAND</b>
Shell <b>RIMULA</b> Shell <b>ROTELLA</b>	Shell <b>HELIX</b> PENNZOIL	Shell <b>ADVANCE</b>	Shell <b>GADUS Omala</b> Shell <b>Tellus Spirax</b>

**NETWORK OF TECHNOLOGY CENTRES WITH 200+ R&D SCIENTISTS** IN USA, CHINA, GERMANY, INDIA AND JAPAN



**EXPERT TECHNICAL SERVICES** SAVE CUSTOMERS MILLIONS OF DOLLARS A YEAR<sup>4</sup>

	Shell Lube <b>Chat</b>	Shell Lube <b>Analyst</b>	Shell Lube <b>Coach</b>
	Shell Lube <b>Match</b>	Shell Lube <b>Expert</b>	Shell Lube <b>Advisor</b>

MAKING OUR OPERATIONS AND PRODUCTS **MORE SUSTAINABLE** FOR THE FUTURE

Solar panels	Packaging	Shell Helix 0W <sup>5</sup>	Shell E-Fluids

**DELIVER CUTTING-EDGE PRODUCTS** TO ALL KINDS OF INDUSTRIAL MACHINERY



**SUCCESSFUL COMMERCIAL RELATIONSHIPS** WITH MANY GLOBAL COMPANIES



**PUSHING THE BOUNDARIES OF LUBRICANT TECHNOLOGY** ON RACE TRACKS AROUND THE WORLD



Source: <sup>1</sup>Kline & Company 2021, 19th Edition Global Lubricants: Market Analysis and Assessment. <sup>2</sup>Based on Gas-to-liquid technology and marketed as Shell PurePlus Technology. <sup>3</sup>Independent research conducted by Kantar Milward Brown (2018/2019) for the following Shell brands: Shell Rimula, Shell Rotella, Shell Helix, Pennzoil, Quaker State, and Shell Advance. <sup>4</sup>Based on reported customer savings from 2009-2018. <sup>5</sup>Shell Helix Ultra 0W Fully Synthetic Motor Oils offer up to 4% fuel savings and reduced CO<sub>2</sub> footprint accordingly.